

Curriculum Vitae

Family name: POGHOSYAN
First name: Artak
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Key qualifications:

- Over 12 years of relevant professional experience in positions related to Project Management, Project Preparation and Implementation (Tourism, Export, Investment), Possess practical skills in business facilitation, development of policy papers and reviews of governmental proposals on the subject of their regulatory burden for SMEs.. Preparing Reports for PMO (Prime-Minister Office) and National Assembly, International organizations (EU, WB, UN and ADB), coordinating and analysing projects preparation and implementation, projects contract, action plans, ToRs, Applications etc.,
- Over 15 years of relevant professional experience in positions related to Public Financial Management, Budget Policy Design, Budget Preparation and Implementation, Budget Analysis and Execution Monitoring, Budget Revenue, Expenses and Debt Management, Budget System Management;
- Over 15 years Teaching experience in Budget Analysis, Project Management, Capital Budgeting, Regulation of Security Market, Marketing, Bank Marketing, PR, Making Decision, Branding of Tourism Destinations;
- Knowledge and experience in drafting legal acts, contracts preparation, represent company in court;
- Knowledge and experience in HR policy, staff ToR drafting, hiring process, need assessments,
- Knowledge and experience in procurement plans preparation, bids documentation preparation and announcement.
- Certified Procurement Specialist (Ministry of Finance)
- Licensed Mediator (Ministry of Justice)

Key results:

- EU Twinning Project Regulatory Management/Standard Cost project had an important impact on the process of law-making in Armenia. Project improved the regulatory framework in the country. The direct beneficiary of the project, has evaluated a total of 580 new laws and decrees with the aim of determining whether they might have any impact in the fields of competition or small and medium enterprises.
- E-governance as a Tool for Facilitating the Government to Attract Foreign Investments Project. The project results are the following: 12 procedures related to investment are publicly accessible online in Armenian, Russian and English (such as land lease or acquisition - purchase of, or investment in, existing companies - construction permits - business licenses - work permits, Environmental Impact Assessment, etc.). Local counterparts publish new procedures and administer the system autonomously. Simplification proposals are made for 4 priority procedures.
- Team Leader of WB Trade Promotion and Quality Infrastructure Project. Drafted Grant Management Manual, Financial Management Manual and manage all activities for Export and Investment Promotion. Monitoring and support to project implementation. Drafted Foundation Structure and Staff Job Descriptions, as well-organized hiring process activities (DL1) results.
- Team Leader of WB Local Economy and Infrastructure Development Project: Tourism, Urban and Rural Development. The total Grant for project implementation was 660000 USD for designing 3 subprojects. As result the scope of activities was expanded and we had 5 projects and 5 management model for Tourism Destinations for the same amount (Goris City, Zorats Qarer (Stonehenge), Garni Gorge Rehabilitation, Khor Virap and Ecmiadzine). All activates has been accepted by WB mission.
- Direct Supervise and Coordinate the Unified Social Service Centers and their activities in Syunik Region (Meghri, Kapan, Goris, Sisian), Vayots Dzor Region (Yeghegnadzor, Vedi, Jermuk), Gegharkunik Region (Vardenis, Chambarak, Martuni, Gavar, Sevan):
- The Armenian Red Cross Society (ARCS). Development of a strategy for sustainable housing solutions for the displaced population from different countries in Armenia. Development of the Technical characteristics of the housing consortium and Modification of the work organization procedure.

- Support and establish MTEF and Annual Budget procedures for the Ministry of Economy based on results and present it to the National Assembly Budget Committee,
- Represented Export and Investment State Policy, as well Investment Projects in UN under Investment Village Event (Geneva, Switzerland). As the result had been organizing meeting in Armenia with Arabian Investment Promotion Agency.
- Coordinated and Organized Official Delegation from Fujian, China to Armenia under Export and Investment Promotion Policy.
- Japan International Cooperation Agency (JICA) within activates of JICA Alumni Association of Armenia awarded mini grant for implementation "Rules for safe use of the Internet and information Technologies" project located in the municipality of Vardenis in the Gegharkunik Marz (region) of the Republic of Armenia. Under mentioned project has been provide medical equipment (Automatic Refractometer) for Vardenis Polyclinic too.
- Select Armenia (platform for Export and Investment selectarmenia.com) became winners of the semi-final of the Innovation Projects International Contest "Eurasian Digital Platforms" in the Republic of Armenia and participated of the final in Bishkek, the Kyrgyz Republic.
- Positive Audit Report According Foundation Financial Statements.
- Participate in organizing 20th Anniversary of Independence of Armenia and coordinate all activities for involving participants from USA, Canada, Latin America and Austria.
- Organized International "Society, Family, Adolescents: "Current issues in Armenia and the Diaspora" Conference
- Drafted all documentations for establishing EKENG CJSC: government decree, organization chart, Budget and Financial management paper, HR policy paper, financial model for Biometric Passport, ID Card and eSignature
- Participated in drafting methodology for monitoring and analyzing financial and non-financial indicator for state owned companies. As result has been analyze more than 3000 companies.

Special experience related to assignment

| Project description |
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| <p>Name of assignment or project: EU Twinning Project Regulatory Management/Standard Cost Model, Better Regulation</p> <p>Year: 2010- 2011</p> <p>Location: Yerevan, Armenia</p> <p>Client: EU, Ministry of Economy, Ministry of Justice, Ministry of Finance</p> <p>Positions held: Project Team Leader</p> <p>Activities performed:</p> <ul style="list-style-type: none"> • Develop project management materials and present to the Steering Committee • Monitoring and support to project implementation • Support and coordination of team experts and members: staff hiring, drafting ToRs, KPI • Stakeholder meetings and engagement: Governmental Agencies and SME |
| <p>Name of assignment or project: "Trade promotion and Infrastructure Reforms" Project</p> <p>Year: 2015 –2019</p> <p>Location: Yerevan, Armenia</p> <p>Client: World Bank, Ministry of Economy</p> <p>Positions held: Project Team Leader</p> <p>Activities performed:</p> <ul style="list-style-type: none"> • Develop project management materials, • Monitoring and support to project implementation • Support and coordination of team experts and members • Stakeholder meetings and engagement |
| <p>Name of assignment or project: "Local Economy and Infrastructure Development" Project</p> <p>Year: May, 2016 – February, 2019</p> <p>Location: Yerevan, Armenia</p> <p>Client: World Bank, Ministry of Economy</p> |

Positions held: Project Team Leader

Activities performed:

- Develop project management materials,
- Monitoring and support to project implementation
- Support and coordination of team experts and members
- Stakeholder meetings and engagement

Name of assignment or project: E-governance as a Tool for Facilitating the Government to Attract Foreign Investments Project

Year: 2018 - 2019

Location: Yerevan, Armenia

Client: UNDP, Ministry of Economy

Positions held: Project Team Leader

Activities performed:

- Develop project management materials,
- Monitoring and support to project implementation
- Support and coordination of team experts and members
- Stakeholder meetings and engagement

Name of assignment or project: "Good Governance for Local Development in South Caucasus"

Year: 2020 - 2021

Location: Yerevan and Province, Armenia

Client: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)

Positions held: Expert to develop e-learning curricula, content guidelines and materials for municipal servants in Program Budgeting and Annual Work Plans

Activities performed:

- Develop training materials,
- Monitoring and support to training implementation
- Support and coordination of training participants
- Stakeholder meetings and engagement

Name of assignment or project: Capacity Building for Civil Servant and Local Institutions in Budget Analysis, Project Management and Capital Budgeting

Year: 2013 - 2017

Location: Yerevan and Province (Marz: Shirak, Aragatsotn, Gegharkunik), Armenia

Client: Ministry of Finance, «Training Center» State Non-Commercial Organization (SNCO)

Positions held: Trainer (Lecturer)

Activities performed:

- Develop training materials,
- Monitoring and support to training implementation
- Support and coordination of training participants: Ex-Ante and Ex-Post evaluation needs
- Stakeholder meetings and engagement

Name of assignment or project: Support to Public Finance Management Reforms in Armenia

Year: 2004 - 2008

Location: Yerevan, Armenia

Client: Ministry of Economy

Positions held: Project Coordinator

Activities performed:

- Support and Coordinate to MTEF and Program Budgeting reforms,
- Civil Servant on-job Training

- Stakeholder meetings and engagement

Professional Experience Record:

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| <i>Date: from/to</i> | 2025 – to present |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | Cinema Foundation of Armenia |
| <i>Position:</i> | Head of Financial and Economic Department, General Accountant |
| <i>Description:</i> | <ul style="list-style-type: none"> ▪ Lead and Coordinate in MTEF and Program Budgeting activities; ▪ Provide advice and guidance to the staff of the Ministry on budgetary and financial policies and procedures, including results- based budgeting; ▪ Coordinate the process of financial reports preparation; ▪ Revenue forecasting and estimating; ▪ Monitoring and controlling the implementation of programs by the requirements compliance; ▪ Reporting to governing body about budget execution; ▪ Analyze cost estimates and budget proposals, including programmatic aspects; ▪ Identify the scope, criteria and methodological approaches of RIA, based on the best international practice (Finland and Estonia study visit); ▪ Development of consultation procedure in drafting of legal acts in the public administration; ▪ Networking and monitoring of developments in other parts of the administration; ▪ Ensure compliance with the results-based framework and other legislative mandates; ▪ Provide financial assistance to various departments (Taxes, State Procurements and other); ▪ Analyzing legal acts regulating business environment; ▪ Prepare projects to public discussion; • Prepare agreements for project implementation. |

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| <i>Date: from/to</i> | 2023 – to present |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | Individual Entrepreneur, Adviser and Consultant |
| <i>Position:</i> | Law, Finance, Corporate and Project Management Consultancy and Adviser |
| <i>Description:</i> | <ul style="list-style-type: none"> • Strategic planning and development, • Financial management, • HR management and training, • Financial Risk Management and Internal Financial Control • Design and management of Business Programs • Analysis and assessment of financial and banking risks. origination of illegal assets and financing of money laundering. • Advise in procurement procedures. • Mergers and acquisitions, • Drafting corporate documents, • Consultations on civil, corporate and tax law as well as other areas of business law, • Drafting legal recommendations, • Participation in negotiations, • Drafting contracts and other documents corresponding to specific business operations of our clients, • Extrajudicial dispute resolution, • Analysis of the Armenian legislation upon the request of the client, • Business establishment and registration A-Z. |

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| <i>Date: from/to</i> | 2022- 2023 |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | The Prosecutor General of the RA |
| <i>Position:</i> | Expert in Finance and Economic at Confiscation of Property of Illicit Origin department |
| <i>Description:</i> | <ul style="list-style-type: none"> • Performing and implementing the main functions on the basis of the following legal acts, knowledge and interpretation of which is mandatory to fulfill the assigned tasks: Constitution, Civil Code, Tax Code, Law on confiscation of property of illicit origin, Law on Combating Money Laundering and Terrorism Financing, Code on Administrative Offenses, Law on the Central Bank of Armenia, Law on Banks and Banking, Law on Banking Secrecy, Law on Securities Market, Law on Investment Funds, Law of Accounting, Law of Audit Activity, Law on limited enterprises, Law on joint stock companies, etc. • Carried out analysis and verification of financial-economic, financial-banking, accounting, tax, property, transport and other information data, • Compiled reports based on the analysis and inspections carried out, • Developed and presented recommendations aimed at improving analysis and audits, • Provided recommendations to department employees on the direction, scope and methods of research, improvement of the right field, as well as other circumstances related to the field of research, - participated in research in the field of law, finance, banking, international cooperation, etc. |

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| <i>Date: from/to</i> | 2021- 2022 |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | The Unified Social Service |
| <i>Position:</i> | Chairman Adviser Functions Coordination |
| <i>Description:</i> | <p>Direct Supervise and Coordinate Centers in Syunik Region (Meghri, Kapan, Goris, Sisian), Vayots Dzor Region (Yeghegnadzor, Vedi, Jermuk), Gegharkunik Region (Vardenis, Chambarak, Martuni, Gavar, Sevan), Charentsavan, Hrazdan:</p> <ul style="list-style-type: none"> ▪ Support the creation of conditions aimed at ensuring stable employment within the framework of state regulation of the social, health and economy protection of the population, ▪ Ensure the implementation of effective programs aimed at meeting the need for a workforce in the required quantity and quality, ▪ Provide advice on assessing the social needs of the applicant and recipient of social assistance, managing social affairs and ensuring the provision of social services in accordance with the assessed needs, ▪ Providing assistance in finding employment, mediating between the job seeker and the employer, providing the job seeker with advice and referral to the employer, ▪ Participation in the processes of granting, refusing, suspending or terminating an employer's work permit for a foreign worker, ▪ Providing advice in the direction of managing the work of regional centers, ▪ Analysis of long-term development plans, budget and expected results of regional centers, |

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| | <ul style="list-style-type: none"> ▪ Cooperate with state and local authorities: Ministry of Health, Ministry of Territorial Administration and Infrastructure, Office of the High Commissioner for Diaspora Affairs, Regional Communities, ▪ Cooperate and implement joined projects with international organizations: UNICEF, Red CROSS, WFP, ▪ Evaluation of the prospects for the development of regional centers and analysis of current development programs, as well as material, technical and labor resources, ▪ Preparation and submission of reports on the activities of regional centers. |
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| <i>Date: from/to</i> | 2019- 2022 |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | Business Armenia Foundation |
| <i>Position:</i> | CEO /crisis management/ |
| <i>Description:</i> | <ul style="list-style-type: none"> ▪ Represents the Foundation in the Republic of Armenia and in foreign countries; ▪ Sign contracts in the prescribed manner, including working conditions; ▪ Submits to the Board for approval the internal regulations, administrative organizational structure, staff list of the project implementation groups, the regulations of the separate subdivisions, institutions and economic companies founded by the Foundation; ▪ Within the limits of its competence, promotes investment, export and tourism promotion in the Republic of Armenia and beyond its borders, as well as establishes partnership relations with relevant beneficiaries, international organizations, legal entities and individuals; ▪ Participate in meetings of the Board of Trustees with the right of consultative vote |

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| <i>Date: from/to</i> | 2011- 2019 |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | Business Armenia Foundation (Development Foundation of Armenia, Industrial Development Foundation, Gyumri Economic Development Foundation) |
| <i>Position:</i> | Finance and Law Director Project Management and Finance Team Leader |
| <i>Description:</i> | <ul style="list-style-type: none"> ▪ Recommends policies and procedures relating to the financial and accounting practices of the foundation; ▪ Oversee long-term and mid-term budgetary planning and costs management in alignment with foundation targets; ▪ Control the development and monitoring of budgets; Analyze cost estimates and budget proposals, including programmatic aspects. Ensure compliance with the results-based framework and other legislative mandates, Develop business plans and forecasts; ▪ Supervising projects staff planning, ToR drafting for staff, hiring process, need assessments ▪ Control KPI drafting process for foundation activities, projects components and staff, ▪ Business Start-up Trainings; ▪ Participate in preparing projects in various sectors; ▪ Participate in key decisions pertaining to strategic initiatives, operating model and operational execution; ▪ Participate in procurement preparation and implementation; ▪ Participate in preparing and maintaining regular financial planning reports; |

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| | <ul style="list-style-type: none"> ▪ Advise and participate in preparation of contracts, working out the statements, specific conditions corresponding to the contractual obligations together with Divisions and reflection of them in the contracts, Follow-up with the management with contract expirations, ▪ Participate in foundation policy development; ▪ Provide advice and guidance to the Foundation Units on budgetary and financial policies and procedures, including results-based budgeting, ▪ Oversees the preparation of required state and foundation committee reports, ▪ Manager and Coordinator World Bank "Trade promotion and Infrastructure Reforms" and "Local Economy and Infrastructure Development" Projects, ▪ Lead and Draft Grant Project under "Local Economy and Infrastructure Development" Project, Asian Development Bank "New York Investment Forum". ▪ Legal Consultant at eRegulations Project. |
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| <i>Date: from/to</i> | 2011 -2012 |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | Ministry of Diaspora of RA |
| <i>Position:</i> | Head of Armenian Communities of America Department |
| <i>Description:</i> | <ul style="list-style-type: none"> ▪ Develops informative programs about Armenian communities of the Americas, proposes and contributes to the implementation of projects for collaboration between the Republic of Armenia and the Armenian American communities; ▪ Responsible for preparing annual programs for organizing and holding joint gatherings, festivals and scientific conferences in spheres of culture, education, youth, economy, sports and more; ▪ Support the process of preserving and disseminating Armenian cultural heritage among the Armenian communities of the Diaspora; ▪ Ensures the involvement of individual representatives, organizations and institutions of Armenian American communities in Armenian programs, as well as assists in their integration in the social, political and economic life of the respective countries. |

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| <i>Date: from/to</i> | 2003 - 2011 |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | Ministry of Economy |
| <i>Position:</i> | <ul style="list-style-type: none"> ▪ Head of Regulatory Management Division ▪ EU Twinning Project Regulatory Management/Standard Cost Model BR Team Leader ▪ Head of Budget Programming Division ▪ Head of Financial Programs, Analysis and Monitoring Division |
| <i>Description:</i> | <ul style="list-style-type: none"> ▪ Lead and Coordinate in MTEF and Program Budgeting Reforms under Ministry of Economy (PFM reforms to move to a results-oriented budgeting system in 2005-2008); ▪ Provide advice and guidance to the staff of the Ministry on budgetary and financial policies and procedures, including results- based budgeting; ▪ Coordinate the process of financial reports preparation; ▪ Revenue forecasting and estimating; ▪ Monitoring and controlling the implementation of programs by the requirements compliance; ▪ Reporting to governing body about budget execution; ▪ Analyze cost estimates and budget proposals, including programmatic aspects; ▪ Planning and implementation of assigned priorities; |

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| | <ul style="list-style-type: none"> ▪ Co-ordination Budget and Programs with Prime Minister Office; ▪ Lead and coordinate the implementation of the Twinning project on "Support to the Ministry of Economy of the Republic of Armenia, Regulatory Management/Standard Cost Model"; ▪ Lead and Drafted RIA methodology and responsibility of business impact RIA; ▪ Identify the scope, criteria and methodological approaches of RIA, based on the best international practice (Finland and Estonia study visit); ▪ Develop the proposed model for RIA for Armenia and provide on-the-job support to the 7 Ministries and relevant other stakeholders in application of the suggested RIA model; ▪ Follow the Development of Standard Cost Model methodology and implementation; ▪ Development of consultation procedure in drafting of legal acts in the public administration; ▪ Networking and monitoring of developments in other parts of the administration; ▪ Stakeholder's contracts and advocacy for Better Regulation. Participate in budgeting, cost management and performance management (Revenue, Expenses, Debt); ▪ Ensure compliance with the results-based framework and other legislative mandates; ▪ Participate in preparing projects in various sectors (SME, Tourism, IT, Gyumri Technopark, PPP, Waste); ▪ Provide financial assistance to various departments (Taxes, State Procurements and other); ▪ Analyzing legal acts regulating business environment; ▪ Prepare projects to public discussion; ▪ Prepare agreements for project implementation. |
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| <i>Date: from/to</i> | 2000 - 2003 |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | Ministry of Finance |
| <i>Position:</i> | Specialist of Production Sectors Monitoring, Methodology and Analyzing Division |
| <i>Description:</i> | <ul style="list-style-type: none"> ▪ Watching the activities of enterprise auditing committee by means of methodological management and monitoring; ▪ Revision of the process of dividend collection from the net profit of enterprises; ▪ Projection of financial influx, prediction, analyzing, and correction of dividends from the governing body for upcoming budget year. ▪ General financial monitoring of state-owned enterprises; ▪ Selected financial monitoring of state-owned enterprises; ▪ Prospective prediction of enterprises financial flows and financial indicators through monitoring and analyzing; ▪ Working out state policy of enterprise activity regulation. |

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| <i>Date: from/to</i> | 2013 - 2017 |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | «Training Center» State Non-Commercial Organization (SNCO) of the Ministry of Finance |
| <i>Position:</i> | Lecturer |
| <i>Description:</i> | <ul style="list-style-type: none"> ▪ Budget Analysis, ▪ Project Management, ▪ Capital Budgeting |

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| <i>Date: from/to</i> | 2001 – 2022 |
| <i>Location:</i> | Yerevan, Armenia |
| <i>Company:</i> | Russian-Armenian (Slavonic) State University |
| <i>Position:</i> | Lecturer |
| <i>Description:</i> | <ul style="list-style-type: none"> ▪ Regulation of Security Market, ▪ Marketing, ▪ PR, ▪ Making Decision, ▪ Branding of Tourism Destinations; |

Education:

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| <i>Institution</i> | Yerevan State Institute of Economy |
| <i>Date: from (year): to (year):</i> | 2000-2005 |
| <i>Degree(s) or Diploma(s) obtained:</i> | Doctor of Economics, Dissertation on "State Regulations of Securities Market" |

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| <i>Institution</i> | Yerevan State Institute of National Economy/ Russian Academy of Public Administration under the President of the Russian Federation |
| <i>Date: from (year): to (year):</i> | 1993-1998 |
| <i>Degree(s) or Diploma(s) obtained:</i> | Diploma with Honour in Management |

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| <i>Institution</i> | Moscow State Pedagogical University |
| <i>Date: from (year): to (year):</i> | 2003-2006 |
| <i>Degree(s) or Diploma(s) obtained:</i> | Diploma with Honour in Law |

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| <i>Institution</i> | The Association of Chartered Certified Accountants (ACCA) IAB Center |
| <i>Date: from (year): to (year):</i> | 2009 |
| <i>Degree(s) or Diploma(s) obtained:</i> | F1: Accountant in Business (Exemptions Awarded) F4: Corporate and Business Law (Exemptions Awarded) |

Language skills:

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| <i>Language: excellent knowledge in</i> | Armenian (mother tongue) | English | Russian |
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Technical skills:

- MS Windows, MS Word, MS Excel, MS Power Point, Internet Explorer, Outlook, AS Accountant (user)

Trainings

- "Boost your E-commerce", Certificate for completing the course, International Finance corporation/ The World Bank, 2023
- "Enhance your training and coaching skills", Certificate for completing the course, International Finance corporation/ The World Bank, 2022
- "Boost your Export Readiness", Certificate for completing the course, International Finance corporation/ The World Bank, 2022
- Center for training and preparation of foreign trade and economic frames of Fujian Province, To study the export-oriented economy, Fujian, China 14 June – 4 July 2013

- Asian Development Bank (ADB), ADB Institute, ESCAP, UNDP Sub-regional Workshop on Millennium Development Goals and the Post 2015 Development Framework for Central and East Asia Almaty, Kazakhstan 26 Sep. – 28 Sep. 2012
- The Vienna Institute for International Economic Studies, Join Vienna Institute, Austrian Authorities Public and Private Partnership (Participation Cert.), Vienna, Austria 3 Oct – 7 Oct. 2011
- HAUS Finnish Institute of Public Management Ltd “Support to the Ministry of Economy of the Republic of Armenia: Regulatory Management/Standard Cost Model” Meetings with Finland and Estonian Different Authorities Finland, Helsinki Estonia, Tallinn 8 May – 14 May 2011
- The Asian Development Bank 2009 CoP-MfDR Annual Meeting (Community of Practice on Managing for Development Results), Kuala Lumpur, Malaysia 22 Nov. - 25 Nov. 2009
- The Asian Development Bank Result-Focused Project Design and the Implementation Management (e-Learning Course) 6 Oct. 2009
- The Asian Development Bank Training of Facilitators in Result-Focused Project Design and Management (Participation Cert.) Istanbul, Turkey 15 Sep. - 23 Sep. 2009
- The Asian Development Bank Result-Focused Project Design and the Design and Monitoring Framework Approach (e- Learning Course) 14 Sep. 2009
- Austrian Ministry of Finance and the Österreichische Nationalbank Public Governance and Structural Reforms (Participation Cert.) Vienna, Austria, 4 May2009 – 8 May 2009
- World Bank, Revenue Forecasting and Estimating (Participation Cert.) Aghveran, Armenia, 29 Aug 2007 - 1 Sep 2007
- International Monetary Fund and Join Vienna Institute, Macroeconomic Management and Financial Sectors Issues (Participation Cert.) Vienna, Austria, 15 Oct 2005 - 29 Oct 2005
- TC of the Ministry of Finance and Economy and US Treasury, Project Management (Participation Cert.) Yerevan, Armenia, 2003
- TC of the Ministry of Finance and Economy and US Treasury, Program Budgeting, Budget Formulation and Budget Execution (Participation Cert.) Yerevan, Armenia, 2003
- The Department of the Treasury US and the Ministry of Finance and Economy, Organization, Management and Control (Participation Cert.) Yerevan, Armenia, 2000

Publications

- Institutional and Management Issues of Social Assistance in Armenia, Annual Scientific Conference, Yerevan, Armenia (pp. 531-543), 2021
- The Problems of Establishing a System of Regulatory Impact Assessment of the Legal Acts on the Economy of Armenia, International Conference, Krasnodar, Russian Federation (pp. 80-86), 2012
- The influence of the railway construction on the development of the regions (in the South Caucasus Region) International Students’ Scientific Conference, Caucasus University, Tbilisi, Georgia (pp.86-93), 2012
- The opportunities and impact of road construction in urban development (in Armenia, Azerbaijan and Georgia), International Students’ Scientific Conference, Caucasus University, Tbilisi, Georgia (pp.94-100), 2012
- State Owned Enterprises and Investment Resources of Securities Market. Magazine of Armenian, Finance and Economy, № 10-11 (pp. 79-82), 2005
- State Regulation of Securities Market by Using Fundamental Analysis. International Juridical Scientific Journal, № 3, March (pp.42-45), 2005
- State Policy in Profit Distribution of Public Companies and Companies with State Shares. Magazine of Armenian Finance and Economy, № 8-9 (pp. 29-33), 2004
- Problems of Ensuring Execution of the Legislation in RA Securities Market. Capital Market in Armenia, № 21, 22(pp. 40-41), 2002
- Privatization Process of State Property. Management, Armenia № 1(7), (pp. 68-75), 2001
- The Role of Authorized Management Activities in State Owned Enterprises. An.Shirakatsy International Relationship University. Proceedings of the 1998 Conference. Armenia. November 25-26, 2000
- Development Market of Russian Federation: Marketing in Banking. Yerevan State Institute of Economy. Proceedings of the 1998 Conference, Armenia, 1998
- Effectiveness of Management and Contemporariness According to W.Taylor Method. Russian Academy of Public Administration under the President of the Russian Federation. Volgograd Institute of Management. Proceedings of the 1994 Conference, Russian Federation, 1994